UNIVERSITY OF KENTUCKY BOARD OF TRUSTEES

Craig Collins, Senior Vice President, Chief Financial Officer

University of Kentucky

AN EQUAL OPPORTUNITY UNIVERSITY

CONSOLIDATED SUMMARY

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Values in millions

Entity		Actual	Projected	Plan				
		2025	2026	2027	2028	2029	2030	2031
Claire Blue Health	Total Net Income	18	29	37	34	27	23	16
	Total Margin %	5.9%	8.2%	10.0%	8.8%	7.1%	5.7%	4.0%
	Year End Cash and Investments	50	70	100	127	150	168	181
Royal Blue Health	Total Net Income	98	105	139	146	139	142	131
	Total Margin %	9.1%	9.2%	11.5%	11.8%	11.2%	11.2%	10.2%
	Year End Cash and Investments	595	669	768	885	1,005	1,128	1,250
UK HealthCare	Total Net Income	305	400	478	581	646	584	546
	Total Margin %	7.7%	9.4%	10.5%	12.1%	12.7%	11.2%	10.1%
	Year End Cash and Investments	2,339	2,185	1,937	1,973	2,376	2,847	3,236
Total Healthcare	Total Net Income	421	534	654	761	812	749	693
	Total Margin %	7.0%	9.4%	10.5%	12.1%	12.7%	11.2%	10.1%
	Year End Cash and Investments	2,984	2,924	2,805	2,985	3,531	4,143	4,667

MEASURING PROGRESS

Values in millions

Tracking Progress UK COMBINED HEALTH	Actual	Projected	Plan				
	2025	2026	2027	2028	2029	2030	2031
Total Baseline Net Income	421	506	487	447	323	194	37
UKSC Interventions		2	11	12	16	21	25
UKKD Interventions		26	36	47	58	79	79
UKHC Interventions			120	255	415	455	553
Total Net Income	421	534	654	761	812	749	694

Key Highlights

- Near term financial improvement to develop long term sustainability from federal cuts
- Tracking annual financial performance related to financial improvement levels
- Ensuring year by year progress

UK HealthCare

QUESTIONS



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